

INTEGRATED REPORTING <IR>

Creating breakthroughs in thinking and reporting

International Integrated Reporting Council

Who is the IIRC?

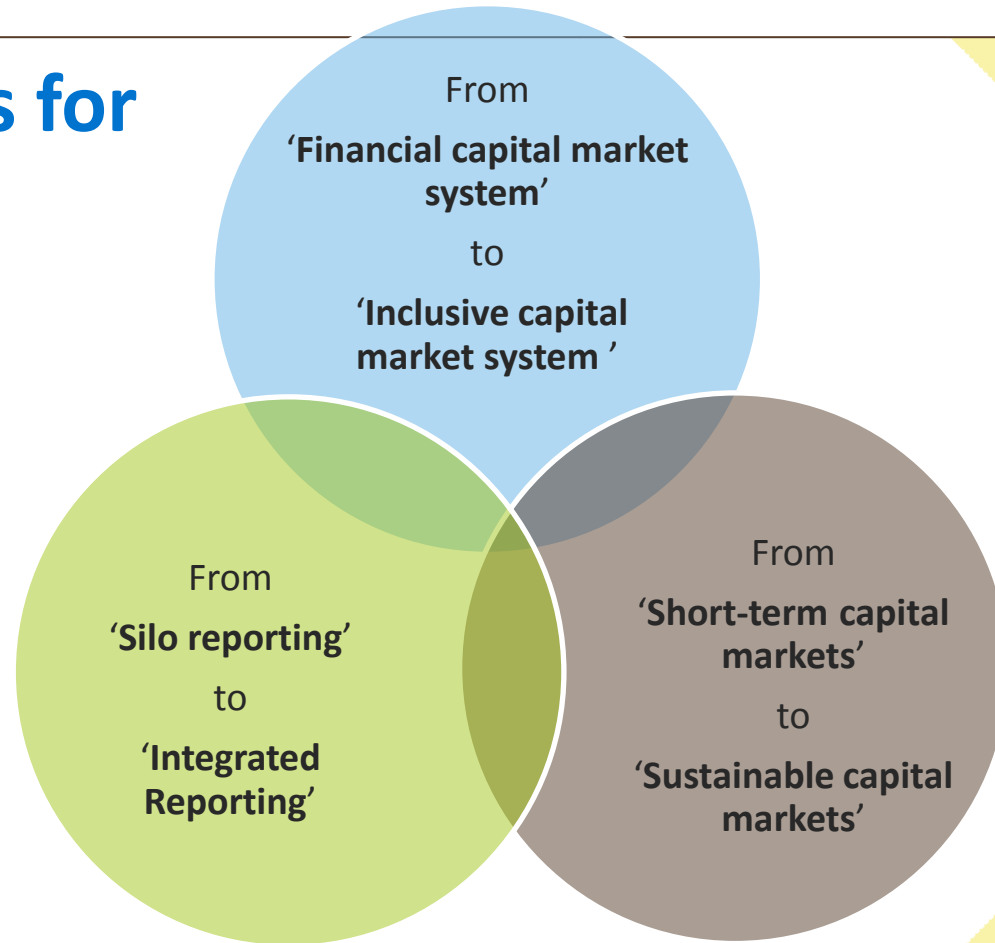


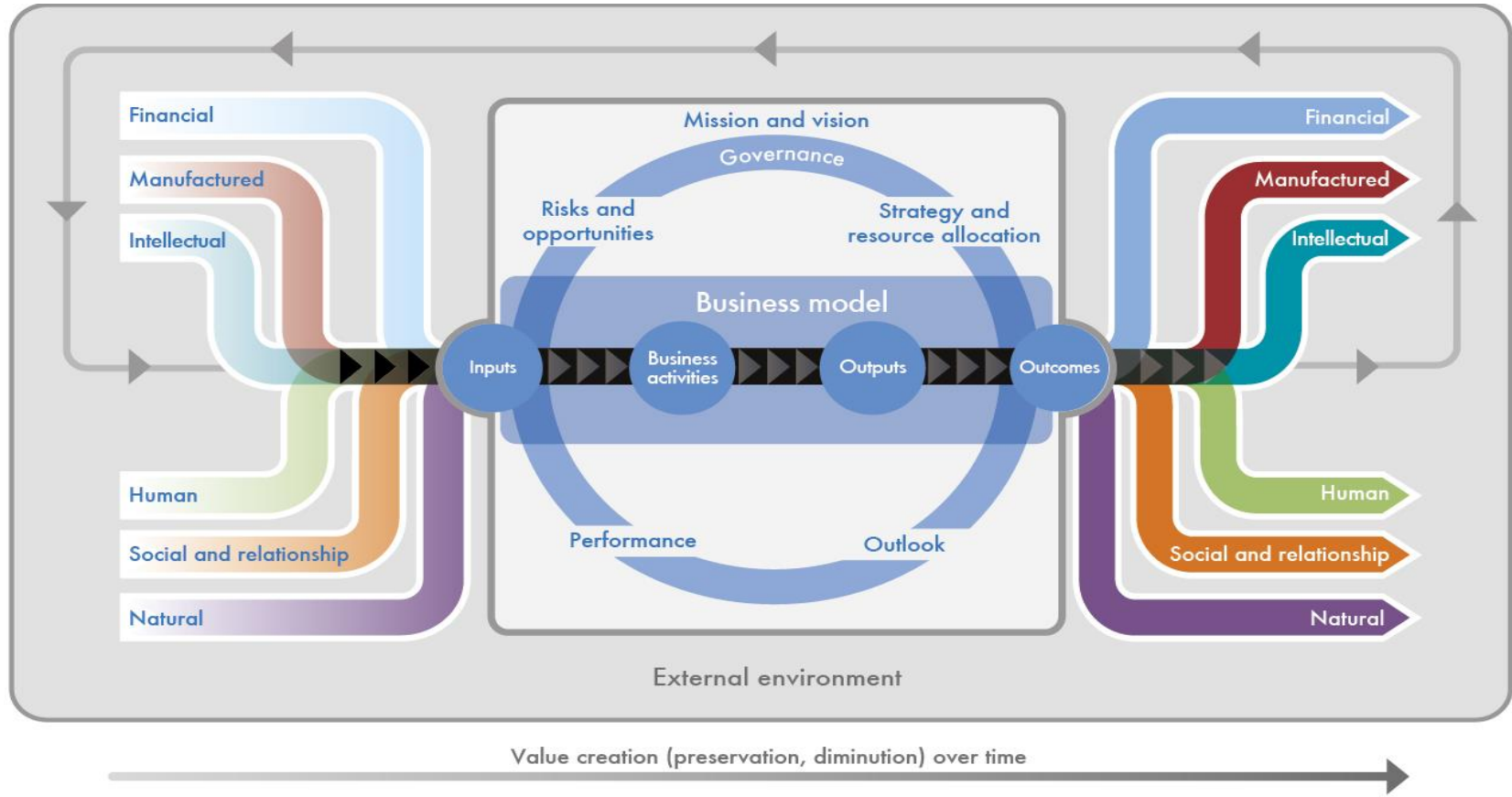
IIRC Vision

The IIRC's vision is to align capital allocation and corporate behaviour to wider goals of financial stability and sustainable development through the cycle of integrated reporting and thinking.

The rise of multi-capitalism

The IIRC calls for





Multi-capitalism and value creation

**Investor
horizons**

**Financial
capital and
value creation**

**Sustainable
development**

**New business
thinking**

Through <IR>, organizations can ‘address more clearly resources that are not included in financial statements. The increasing awareness that environmental and societal restrictions have an impact on long-term value creation is also clear’.

Hans Hoogervorst, Chairman IASB

The role of <IR> in a green, inclusive and open economy

- Multi-capitals
- Strategy and business model focus
- Connectivity and trade offs
- Value for the organisation, value for others
- Alignment through Corporate Reporting Dialogue

<IR> as a pillar of 21st century governance

Organizations in the <IR> Business Network

Aegon NV, AES Brasil, Anglo African, ArcelorMittal, Assicurazioni Generali S.p.A. , Association of Chartered Certified Accountants, Atos, AXA, Banco Nacional deDesenvolvimento Economico e Social, Bangor University, BASF, BNP Paribas, CCR Group, Center for Corporate Reporting, Chartered Institute of Management Accountants, Cimisa, CLP Holdings Limited, Confederation of Indian Industry, Consiglio Nazionale dei Dottori Commercialisti e degli Esperti Contabili, Corporate Governance Association of Turkey, CPA Australia, CPFL Energia, Crédit Agricole SA, Danone, DBS Bank Ltd., Deutsche Bank AG, Deutsche Boerse AG, Diesel and Motor Engineering Plc, Duchy of Cornwall, Enagas, EnBW Energie Baden-Württemberg AG, Enel S.p.A., Ernst & Young – Netherlands, Eskom Holdings SOC Limited, Flughafen Muenchen Group, FMO, Fujitsu Limited, Garanti Bank, Grant Thornton UK LLP, HSBC Holdings, Industria de Diseño Textil S.A., Institute of Chartered Accountants of Sri Lanka, Interserve Plc, Itaú Unibanco, ITC, Jones Lang LaSalle, Malaysian Institute of Accountants, Marks and Spencer plc, Mazars, Microsoft Corporation, National Australia Bank Limited, Natura Cosméticos, Nederlandse Beroepsorganisatie van Accountants, Nestle, Newcastle University, Nkonki, Novartis International AG, Novo Nordisk A/S, NZ Post Group, PepsiCo, PricewaterhouseCoopers – Netherlands, PricewaterhouseCoopers Advisory S.p.A. – Italy, Prudential Financial, PTT Global Chemical Public Company Limited, Sanofi S.A, Singapore Accountancy Commission, SK Telecom, Snam S.p.A., South Asian Federation of Accountants, Standard Chartered Bank, Tata Steel Ltd., TERNA S.p.A., The Clorox Company, The Crown Estate, The University of Edinburgh, The World Bank, Transnet SOC, Umicore Group, UniCredit S.p.A., Unilever Plc., United Utilities Plc., University of Winchester, Vivendi

Resources

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INTEGRATED REPORTING <IR>

Welcome to the IIRC's new website, the home of Integrated Reporting.

<IR> is enhancing the way organizations think, plan and report the story of their business.

Organizations are using <IR> to communicate a clear, concise, integrated story that explains how all of their resources are creating value. <IR> is helping businesses to think holistically about their strategy and plans, make informed decisions and manage key risks to build investor and stakeholder confidence and improve future performance. It is shaped by a diverse coalition including business leaders and investors to drive a global evolution in corporate reporting.

Be part of the <IR> movement.

Why? The need for change

What? The tool for better reporting

How? Practical advice and tools

When? Advocate for global adoption

www.integratedreporting.org

Integrated Reporting Examples Database

Sharing real examples of leading practice in Integrated Reporting to help organisations on the <IR> journey

<IR> Training

Developing skills needed for effective adoption of <IR>

<IR> Network

Bringing together organisations worldwide to enhance the way they think, plan and report.

examples.integratedreporting.org

PROGRESS THROUGH REPORTING <IR>

INTEGRATED REPORTING <IR>